2019 ANNUAL REPORT

EQUAL ACCESS TO CANCER CARE



Engaged in the prevention, detection, treatment and support of cancer and other health concerns in the local community.

nuda Cancer and ealth Centre



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ABOUT OUR CENTRE

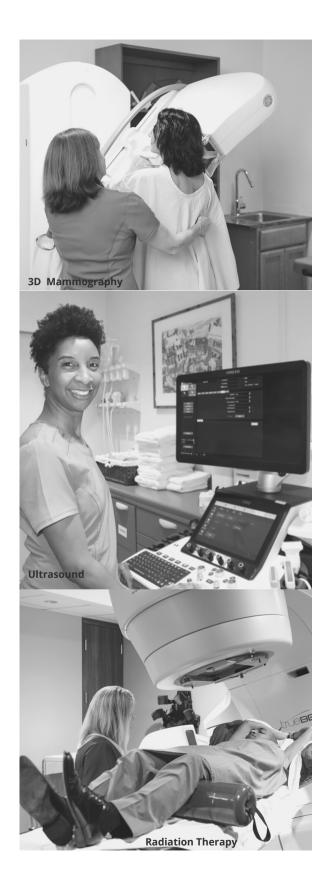
Founded in 1945 to assist patients with tuberculosis, the charity was incorporated by Parliament under the Bermuda Tuberculosis and Health Association Act in 1955. In addition to TB testing, the association operated a pharmacy providing affordable medicines and ostomy supplies. Today the Centre has transformed into the Island's leading cancer organisation providing prevention, early detection, treatment and care services for all.

EQUAL ACCESS

It is our belief that everyone should have access to potentially life-saving early cancer screening and treatment. Through the generosity of our community we are able to provide our services free of co-pays, regardless of whether you have health insurance.

Our Mission - to provide the highest standard of early detection, radiation treatment support, care and education for cancer and other diseases to all

Our Vision- to serve our community building healthier lives free of cancer and disease.



IMPACT OF THE EQUAL ACCESS FUND

The Centre's **Equal Access Fund was able to assist approximately 860 individuals** to receive a range of potentially life-saving services at our Centre. Currently, major medical health insurance is the only option that covers 100% of the cost for the majority of clinical services. All other health insurance options fall short, leaving the patient with potentially significant out of pocket expenses on top of their cancer diagnosis. We aim to reduce the worry around how to pay for cancer services so that people are not forced to make choices that may put their health at further risk.

Of the 860 individuals

20%

PREVENTION - SCREENING MAMMOGRAM

Breast cancer is sometimes found after symptoms appear, but many women with breast cancer have no symptoms. It is important that all women 40yrs+ have annual breast cancer screening.

Of the 860 individuals

12%

DETECTION - DIAGNOSTIC
MAMMOGRAM, BREAST & PROSTATE
BIOPSIES.MAMMOGRAM

A biopsy is done when mammograms or other imaging tests, show an abnormality that may be cancer. A biopsy is the only way to know for sure if it's cancer.

Of the 860 individuals

44%

OTHER DIAGNOSTIC IMAGING -ULTRASOUND AND BONE DENSITOMETRY.

Different tests can be used to look for and diagnose cancer. If there is an area of concern on a screening test (mammogram), additional tests help identify cancer. Of the 860 individuals

24%

TREATMENT - RADIATION THERAPY

More than half of all people with cancer receive radiation therapy as part of their cancer treatment.

Prior to radiation in Bermuda, few uninsured persons were afforded treatment overseas.

MESSAGE FROM THE BOARD PRESIDENT

Judith White

2019 was a year of uncertainty in the healthcare sector with the Government announcing potential sweeping health care reform. This, coupled with our own continued goal of improving our efficiency and positioning ourselves for the future, kept our team busy and focused while continuing to live up to our mission of providing the highest standard of early diagnostic detection, radiation treatment and education for cancer and other diseases.

Bermuda Cancer and Health Centre (the Centre) worked to understand the potential financial impact of the proposed health care reform. Working with industry stakeholders, the Centre began positioning itself to ensure we can continue to provide our services while preparing for change. At the end of 2019 there was no definitive decision as to how health care reform will be achieved.

We continued to strengthen our team by providing training and development opportunities to keep our staff current in their practice. Our clinical affiliation, in radiation therapy (RT), with Dana-Farber / Brigham and Women's Cancer Center (ranked # 4 in USA for adult cancer care) continues to provide opportunities to consult with medical specialists and access to support services, such as specialty consultations, physician lectures, etc.

From a financial perspective and through the generosity of our supporters, the Centre remained financially strong in 2019 with our ability to subsidize access to services for members of our community who do not have health insurance or who are underinsured. Partial funding is provided by our Equal Access Fund.

We continue to advocate for improved cancer control in Bermuda as a means to reduce the cancer burden and improve services for cancer patients and their families. We have begun early collaborative steps with cancer care stakeholders to initiate the undertaking of a National Cancer Control Plan. This will be a public health programme designed to reduce the number of cancer cases and deaths and improve the quality of life of cancer patients.

2020 marks the Centre's 75th anniversary; however, plans to celebrate this occasion have been halted by the Board due to COVID 19. Funds previously allocated to celebrate this event have been cancelled along with other cost cutting actions as we recognize that the negative impact of COVID 19 will be one of the biggest financial challenges facing the Centre. The expectation is that the number of persons uninsured/underinsured will dramatically increase. Our primary goal as we continue through 2020/21 will be to retain our financial stability in order for us to continue to provide diagnostic and radiation therapy services to all Bermuda residents, regardless of their ability to pay.

On closing, our heartfelt thanks and appreciation to all of our supporters, our management team and to all of our staff for their continued support.

MESSAGE FROM OUR CHIEF EXECUTIVE OFFICER

Lynne Woolridge

2019 was a year of engagement, with our employees as well as with external stakeholders. The Centre conducted a series of surveys, seeking feedback from employees, the public, our patient population and the physician community regarding what we do well and where we could improve.

Our staff are our most valuable resources, and we committed to creating meaningful customized training and development, and hosting appreciation events throughout the year. Employee burnout is not uncommon in the healthcare field, and we aim to reduce this as much as possible. The external surveys highlighted the need for multi-pronged forms of promotion and communication, supplementing traditional methods with newer social media.

The addition of the Diagnostic Imaging Clinical Director enabled us to conduct over 14,000 patient appointments. We also made plans to upgrade equipment and to increase our service offerings. We have reached maximum physical capacity in this location, so this will factor into future service considerations.

The Radiation Therapy department continued to demonstrate its value, accommodating 175 patients who might not have been able to receive such treatment. The health profile of Bermuda's population is well documented, and the consequence is being borne out by the number and type of cancers presenting. The staff complement was increased, and a second oncologist recruited to commence employment in 2020.

We are fortunate that our collaboration agreements with Bermuda Hospitals Board (BHB) and Dana-Farber/Brigham and Women's Cancer Center (DF/BWCC) remain intact. More than ever, not-for-profits rely on collaboration and partnerships for continued success.

The Government of Bermuda desires to provide affordable quality healthcare to its citizens. When the Bermuda Health Plan was announced, the Centre undertook consultation with the Bermuda Health Council and other stakeholders to evaluate its role within the planned reform. The Centre operates from the premise that everyone should have access to potentially life-saving early cancer screening and treatment. Our Equal Access Fund enables uninsured and underinsured persons to avail themselves of our services, and we will work to ensure that we can continue to deliver on our mission.

We continue to be grateful to the community of staff, volunteers, donors and our Board of Directors, who support us in this endeavour.

CANCER PREVENTION

Research shows that up to 50% of cancer cases and about 50% of cancer deaths are preventable with the knowledge we have today. Prevention and early detection are more important than ever — and are proven, effective strategies to lower health care costs.

Lifestyle choices such as refraining from using tobacco products, being physically active, eating a nutritious diet, practising sun safety, receiving recommended immunisations, practising safer sex and knowing family medical history can dramatically improve health outcomes.



OUTREACH PROGRAMMES

The Centre's educational presentations and workshops tackle a range of topics: SunSmart (skin cancer), LungSmart (lung cancer), Know Your Lemons (breast cancer), The Silent Killer: Prostate Cancer in the African American Community and Reduce Your Risk (daily lifestyle choices). All programmes and workshops are provided to the public at no cost, and can be requested by corporate and community groups.

DIAGNOSTIC IMAGING

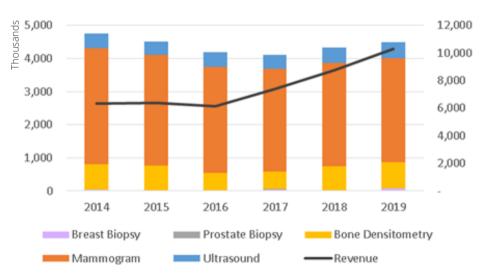
The Bermuda National Tumour Registry reports that 300+ people are diagnosed with cancer every year, and 80 people a year die from cancer.

Working with the latest in technology, the Centre's diagnostic imaging team includes radiologists, technologists and other healthcare professionals who use information from imaging tests and biopsies to identify the type and location of cancer and determine the stage (extent) of the disease. The Centre is Bermuda's leading mammography facility providing a specialist approach to breast health from screening through diagnosis. In partnership with the Bermuda Hospitals Board, the Centre also promotes prostate health by providing consultations and biopsies aiding men who do not have health insurance.

Diagnostic imaging services include: 3D mammography, ultrasound, breast and prostate biopsies and bone densitometry.

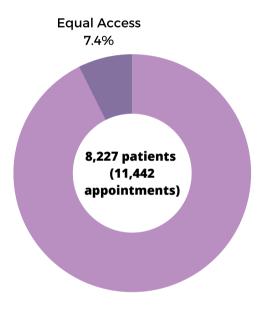


PATIENT VOLUME BY MODALITY



EARLY DETECTION

Finding cancer at an early stage can save lives. Cancer that is diagnosed at an early stage, when it isn't too large and has not spread, is more likely to be treated successfully. Donations made to our Equal Access fund help ensure that people regardless of their level of health insurance do not put off potentially life-saving screening and diagnostic appointments.





Patient count represents the number of patients who received care at the Centre during the 2019 calendar year, associated dollar values are exclusive of accounting adjustments required for revenue recognition and matching.

RADIATION THERAPY TREATMENT

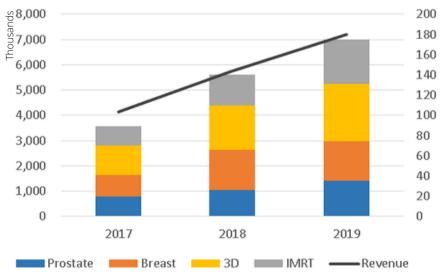
Our American College of Radiology (ACR) accredited Radiation Therapy Unit can treat 95% of cancers where radiation is recommended. Our state-of-the-art, purpose built radiation therapy unit is staffed by highly qualified and experienced radiation oncologists, therapists, nurses and physicists,

CLINICAL AFFILIATION

Our clinical affiliation with the #4 ranked US hospital for adult cancer care Dana-Farber/Brigham and Women's Cancer Center (DF/BWCC) ensures that our RT unit provides the same level of treatment, care and outcomes at international standards, by using the same treatment systems, software, RT protocols, and quality assurance programmes that are utilised at DF/BWCC.

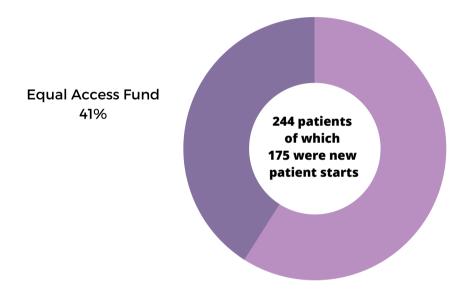


TREATMENT STARTS BY DELIVERY



AFFORDING TREATMENT

According to the National Cancer Institute, when a loved one develops cancer, the family's risk of significant financial hardship becomes startlingly high. At the Centre, we believe that patients should be focused on recovery, not the stress and worry of how to pay for treatment. And thanks to our community who donate to the Equal Access Fund, the Centre is in a position to assist patients in reducing the burden of paying for radiation therapy.





Patient count represents the number of patients who received care at the Centre during the 2019 calendar year, associated dollar values are exclusive of accounting adjustments required for revenue recognition and matching.

COMMUNITY OUTREACH

1 in 3 people will develop cancer in their lifetime. Free programmes are provided, raising awareness that many cancers are preventable through healthy lifestyle choices, medical screenings, and through early detection when treatment is more likely to be successful.

REDUCE YOUR RISK

One of the most overlooked components of cancer prevention is the impact of lifestyle choices. It is essential for the Centre to share valuable information and keep it simple so that people take action. Our programme is designed to open lines of dialogue for people to learn and ask questions. Reach - 36 people, 3 presentations over 2 months.

SUNSMART

Teaching Bermuda's youth and their carers sun safe behaviour to prevent skin cancers - presented in government and private schools reaching children 4-16yrs. Reached 2,186 children. The SunSmart Accreditation programme aims to provide those caring for Bermuda's youth during peak UV periods with the tools and understanding to prevent overexposure. Reach - 27 summer camps participated with 100% pass.

KNOW YOUR LEMONS

A Worldwide Breast Cancer programme, launched in Bermuda in October 2019 the programme uses a clever image of 12 lemons in an egg carton to represent the signs of breast cancer and makes it easy for everyone, no matter their level of literacy to visualise what to look and feel for without needing to read. "Know Your Lemons". Reach - 24 women, 36 people total, over 3 presentations in 1 month.

MEN'S HEALTH

Developed to extend health care access and information to men without health insurance (but open to all men), the programme utilises a free one day health clinic with 13+ health screening services available from dental and diet to prostate and skin. A free film with Q&A, depicting a powerful journey through prostate cancer, is also utilised to share information. Reach - 190 attended the men's health screening and 64 attended the film.

LUNGSMART

Presented in collaboration with Open Airways - targeting children ages 10-12yrs through the school system. Interactive presentations on the dangers of cigarettes and tobacco use so that they can make informed decisions.

Reach - 147 students, 4 presentations, 3 schools.

VOLUNTEERISM

We are grateful to all our volunteers who provided approximately 1,637 hours, a value of \$41,629,* to support our mission to provide the highest standard of early detection, radiation treatment support, care and education for cancer and other diseases to all.



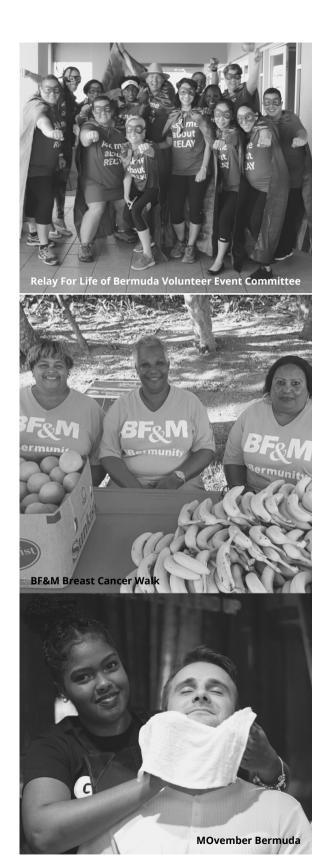
Volunteering is the ultimate exercise in democracy. You vote in elections once a year, but when you volunteer, you vote every day about the kind of community you want to live in".



The benefits of volunteer work reach far and wide with a ripple effect that begins with the individual, then our Centre and extends beyond into the community, benefitting everyone in its wake.

Our volunteers are a large part of our event success; without their time, talents and engagement, we would not have the ability to connect and support our community. Volunteers also play essential roles within our Centre, assisting with administrative tasks, and work as brand ambassadors for the Centre.

*2020 value of a volunteer hour is \$25.43, as per the Independent Sector.



FUNDRAISING SUPPORT

83% of funds donated to the Centre are raised through our fundraising events. Thank you to those who participate in and sponsor our events, and to all those who support friends through peer-to-peer fundraising.

ST. BALDRICK'S FOUNDATION GRANT

Organised by a volunteer committee working directly with the St. Baldrick's Foundation, the local events provide residents with a means to directly support overseas children's cancer research. The St. Baldrick's Foundation provided an annual grant of \$48,000, in support of the Centre's SunSmart Programme, which has the ultimate long term goal to reduce the incidence of skin cancer by teaching proactive sun-safe behaviours to the Island's youth.

RELAY FOR LIFE OF BERMUDA

The sixth annual 24-hour event was a true celebration of survivorship, remembrance of those no longer with us and a rallying call to fight back against cancer. Relay raised \$680,956 gross with 115 teams, 130 volunteers, 365 registered survivors and numerous event sponsors led by Liberty Specialty Markets. All funds raised support the Centre's Equal Access Fund.

BREAST CANCER AWARENESS MONTH

October is filled with events raising awareness of the disease, which affects 1 in 8 women. Together, the BF&M Breast Cancer Awareness Walk, Wear it PINK Denim Day and Girls Night In Events and a host of third party events reach thousands of women and their families raised over \$173,145 gross towards awareness and providing equal access to mammograms and radiation therapy.

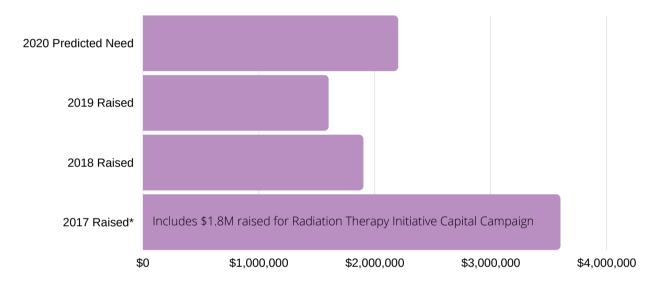
MEN'S HEALTH MONTH

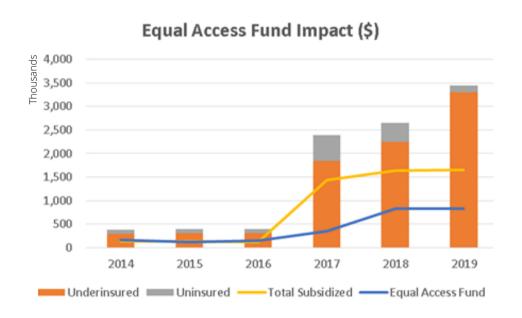
Raised \$93,639 gross, specifically to support health initiatives for men on Island. The AXA Man on the Run 5K and MOvember.bm continue to raise funds and increase awareness of the signs, symptoms and risk factors for prostate cancer and other diseases.

YOUR ONGOING SUPPORT

Cancer is unpredictable making it challenging to anticipate the fundraising needs of the Centre: diagnostic pathways, number of cancers diagnosed, type of cancer, staging of cancer, classification of tumours, patient's health insurance coverage or lack thereof. Each one of these can drastically impact the cost of cancer care.

We are dedicated to using every donor dollar wisely to fund and provide equal access to our critical programmes and services which people count on daily.





FINANCIAL REPORT 2019

Chief Financial Officer

The 2019 audited financial statements present a strong financial year for the Centre, with net earnings of \$2.7m or 65% in excess of the prior year and net assets up by \$2.8m (73%). Both clinical departments experienced growth in patient volumes resulting in a combined revenue increase of 22% over 2018.

Opening in May 2017 and now in its second full year of operation, the Centre's Radiation Therapy unit provided radiation treatment services generating 25% more revenue, due primarily to an increase in the volume of new patient starts, compared to the prior year. It is worth noting that the volume of new patient starts is 46% higher compared to its first year and almost 75% above the original per annum referral estimates.

The Centre's Diagnostic Imaging department experienced an overall increase of 17% in revenues over 2018. Whereas the prior year increases were primarily attributable to higher Standard Health Benefit rates, the 2019 increases resulted from the addition of the onsite Radiologist who provided clarity and formalized guidance over criteria for the Centre's application of 3D breast imaging protocol.

Annual expenditures grew only 8.5% as the Centre faced resource challenges to adequately staff and support the demand in services. The value of donated services to uninsured and underinsured patients decreased 7% suggesting that more patients were covered by some form of insurance in 2019, or there was some level of pent up demand for radiation therapy in the unit's initial year.

Benefitting from Relay-For-Life fundraising proceeds, the Equal Access Fund was able to cover 48% of the unrecoverable value of services to the uninsured and underinsured for 2019 (vs 45 % in 2018 and 35% in 2017). Note, however, that in 2017, Relay-For-Life proceeds were directed towards the capital campaign for construction of the Radiation Therapy unit.

Cash from operations allowed the Centre to repay in full the \$1.5m outstanding bank loan by the end of the first quarter, to complete upper floor renovations by the end of Q3 and to contribute to a newly established equipment replacement reserve by yearend.

In the face of the unknown and long-term economic impact of the current global pandemic and local health finance reforms, the Centre's healthy cash balances and reserves at yearend serve as a comforting but threatened buffer against immediate and future financial challenges.

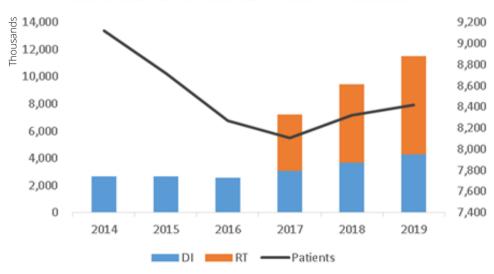
FIVE YEAR FINANCIAL SUMMARY

Audited by KPMG Audit Limited

	Dec	ember 31, 2019	Dec	ember 31, 2018	De	ecember 31, 2017	De	cember 31, 2016	De	cember 31, 2015
Revenues										
Clinical services		11,495,853		9,403,838		7,207,282		2,608,204		2,719,510
Donations and fundraising		2,004,809		2,218,336		2,184,628		1,075,598		925,384
Dividends and interest		18,311		16,928		25,006		28,712		23,266
Other revenue		84,307		24,988		34,182		34,141		18,815
Total revenue	\$	13,603,280	\$	11,664,090	\$	9,451,098	\$	3,746,654	\$	3,686,976
Expenses										
Staff expenses		4,129,375		3,801,405		2,531,227		2,000,532		1,944,541
Operating expenses		1,654,493		1,732,129		2,220,642		864,641		872,028
Clinical services		2,663,167		2,179,381		2,205,649		441,488		513,348
Donated services		1,734,351		1,862,455		986,218		154,146		128,748
Education programmes		89,551		79,316		63,034		129,968		113,975
Legal and professional		423,632		260,374		123,302		99,114		97,961
Marketing and fundraising		136,290		64,603		44,391		33,472		30,335
Total expenses	\$	10,830,859	\$	9,979,663	\$	8,174,463	\$	3,723,361	\$	3,700,936
Excess revenues (expenses)	\$	2,772,421	\$	1,684,427	\$	1,276,635	\$	23,293	\$	(13,960)
Assets		15,936,616		15,433,654		16,319,286		11,611,630		7,884,043
Liabilities		6,407,011		8,676,470		11,246,529		7,815,508		4,111,214
Net assets	\$	9,529,605	\$	6,757,184	\$	5,072,757	\$	3,796,122	\$	3,772,829
Comprised of:										
Unrestricted net assets		9,000,983		6,224,112		4,414,736		2,446,157		777,847.35
Restricted net assets		528,622		533,072		658,021		1,349,965		2,994,982
	\$	9,529,605	\$	6,757,184	\$	5,072,757	\$	3,796,122	\$	3,772,829

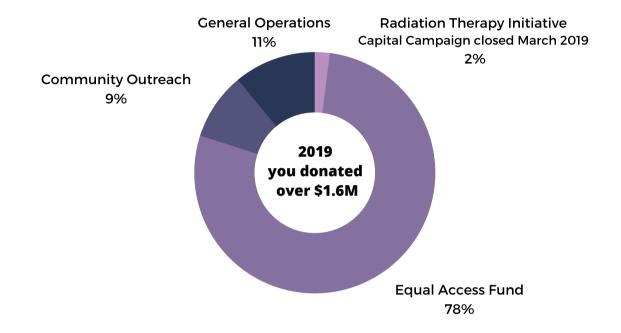
The audited financial statements are available on our website or at our offices

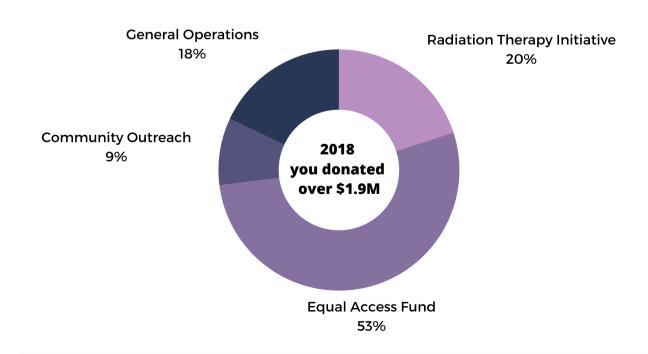
Historical Revenues and Patient Volumes



DONATING WITH A PURPOSE

Thank you for supporting all areas of our mission.





OUR DONORS

On behalf of our patients, volunteers, staff and our Board of Directors, we thank you. Thank you to our donors, sponsors, event participants and supporters who have joined us in our efforts to serve our community building healthier lives free of cancer and disease.

IN MEMORY OF:

Allan Grav Brenda J. Rowse Cecil Latham David Peter Halls Dr Green Floret Morton Janet Burull

Karen Lambert Green

Linda Dunch Mark Smith Robert Hedges Sheila Ruse William Scott

IN HONOUR OF:

Andrea Simmons' Birthday Bea Brookes' Birthday Gail Butterworth's Birthday Glenn Titterton's Birthday Rachel Biggs' Birthday

UNION DUES:

Bermuda Hospitals Board Cambridge Beaches Elbow Beach Hotel Fairmont Southampton Government of Bermuda Link Bermuda Ltd. Newstead Spa & Salon The Reefs

GIFTS-IN-KIND

Ascots **BELCO** Belmont Hills Golf Club Bermuda Bookstore Bermuda Fun Golf Bersalon Bermuda **BGA Group of Companies** Bone Fish Bar and Grill Brighton Nursery Burgess, Shannon

Coco Reef

Cambridge Beaches

Coral Beach & Tennis ClubCrossFit

Bermuda DI Markie T

Docksiders Restaurant and Pub

East End Group Ltd. Fairmont Southampton Fight City Fitness Flanagan's Bar

Gibbons Company Limited Golf Villas Residence Club Grotto Bay Beach Resort Hamilton Princess International Imports **JTull Designs** Lucky Elephant Yoga Makin' Waves Orchid Nail Spa Phoenix Stores Redlaser Ltd RHADC

Royal Palms Hotel RTR Portable Restrooms

Rubis Bermuda Salon 27 Salon Pink

Shooter and Scribe Productions Ltd.

Specialty Inn Strands TARS Take Five Ltd.

The Island Restaurant Group

The Island Shop The Little Venice Group The Market Place The Reefs The Supermart Ltd. Travel Edge Wahoo's Bistro Working Title

COMPANIES PROVIDING CORPORATE MATCHING

Allied World Assurance Company Aon Group (Bermuda) Ltd.

Arch Reinsurance

Argo Group International Holdings Ltd.

AXA XL Bermuda Ltd.

Chubb Green Family

Liberty Specialty Markets Markel Bermuda Limited OIL Management Services Ltd.

RenaissanceRe Schroders Bermuda SOMPO (Endurance)

Validus Services (Bermuda) Ltd

Zurich Bermuda

HONOUR ROLL

#butGo #SimonsStrong A.F. Smith Trading Co. Ltd. A.S. Coopers Aeolus Capital Management AFB PacMan Team AIG Bermuda

AIG Centurions Alexander, Trish All Night For The Fight Allianz Risk Transfer Ltd. Allied World Assurance Company

Alpha Nu Omega, Inc. Amanda Plante Ambiance Lounge Anchorz Away

Aon Group (Bermuda) Ltd. Apex Fund Services Ltd. Arch Madness

Arch Reinsurance

Argo Group International Holdings Ltd.

Argus Cancer Assassins

Argus Art Smiths

Arthur Morris & Co. Ltd. Ascendant Group Limited Aspen Bermuda Limited Astwood, Quinton L. E. AXA XL Bermuda Ltd. **AXIS Capital**

AXIS Specialty Limited Bacardi International BahamasFive0

Bank of Bermuda Foundation

Bank of Butterfield Banking On A Cure Barany, Holly A H Barnes, Andrew Barritts Ginger Bombers Bartlett, Beryl Beecher Carlson

BELCO / AIRCARE Benjamin, Debbie Bennett, Conway Bento, Maria Bergquist, Diana Berkelev Institute School Bermuda Blueprinting/Island

Embroidery Bermuda Bridge Club

OUR DONORS CONTINUED

HONOUR ROLL cont.

Bermuda College

Bermuda Community Foundation Bermuda Conference Women's M.S Bermuda Digital Communications

Bermuda High School For Girls Association

Bermuda Housing Corporation Bermuda Institute of SDA Bermuda Longriders Bermuda Nursing Association

Bermuda Police Support Unit/Gang Targeting

Team

Bermuda Realty Company Limited Bermuda Red Cross Society Bermuda Timing (Raceday World)

Bersalon Bermuda Best Shipping

BF&M Insurance Company BF&M Super Heroes BGA Group of Companies BGA Wholesale Distributors

BHS Dragons BHW

Bigley, Frank
Bigley, Matthew
Bishop, Harry
Block, Danielle
Bloomin' Babes
Boob Patrol
Booby Traps

Book Club Who Care
BPSU - Solidarity Striders
Bracewell, Raven Skye
Brangman, Gary
Brangman, Leola
Breast Friends
Bremar, Dawnmae
Brewer, Martin

Brigham & Women's Hospital

Bullen, Greta Burgess, Vernell Butterfield & Vallis

Butterfield & Vallis Haagen-Dazs Heroes

Butterfield Bank 2019 Heroes

Butterfield Believers Cabral, Maria Carlington, Walter Cedarbridge Academy

Centenary United Methodist Church

Christie, Caitlyn

Chubb

Chubb Foundation Clarien Bank Clarien Defenders Clearwater Middle School Colonial Cure-Saders Colonial Group

Consolidated Services
Corks For A Cure
Corner Stone Construction

Colonial Walking Warriors

Corporation of Hamilton
Creative Touch Home Preschool

Cripps Foundation CTC Insurance Management

Curtis, Tara Cymai's World Dakin, Lorraine

Dalton E Tucker Primary

Daly, Karen

Dana-Farber / Brigham and Women's Cancer Center

Darrell, Valerie
Davidson, Andrew
Davis, Andrea
DeCouto, Marcia
Deevy, Mike
Deloitte & Touche.
Deloitte Bermuda Team
Delta Takes Flight for the Cure
Department of Correction
Department of Human Resources

Department of Immigration Department of Parks Design for Life

Devonshire Pack Racers

DFA Avengers Dill, Veronica DJ Markie T

Don't Mess with my Toot Toots

Doyle, Siobhan Dr. Campbell, Gordon Dunkley & Pioneer Dairies Ltd.

Dunstan, Dawn East End Group Ltd. Eng, Christopher Enstar Limited Estera Services

Everblessed Entertainment Everest Re (BDA) Ltd. Expertise Ltd

EY Bermuda Ltd. Fairmont Southampton Family Matters Forever Flowers Forster, Graeme Forth, Carla

Francis Patton School Fray, Patrice Friends and Family for Life

Friends of Hospice Gibbons Management Services Gibbons, Judy Giovanna's Journey Glasford Dynasty Godfrey, Henry Gombey Warriors

Gorham's Limited Gosling Brothers Ltd. Graham, Katherine Granite Management

Green Family Grotto Bay

Guishard, Helen and Mark

Gurr, Linda

Guy Carpenter Bermuda Ltd.

H.M. Customs Hall, Claudia Hall, Kellie

Hamilton Parish & Tuckers Town Trust Hamilton Princess and Beach Club Hamilton Trust Company Ltd.

Hardup, Cindy Harker, Chris

Harper Digital Entertainment Harrington Sound Primary

Harris, Roseann Harvey, Kay Hassan, Fatima Hayward, Harley

Health Management Committee

Heart and Sol Helios Foundation Helping Hands Henderson, Graeme Hill, Diane

Hill, Laura Hiscox Ins Co.

Hiscox Ins Co. (Bermuda) Ltd. Hope Healthcare Ltd.

House of Cards HSBC Bank of Bermuda Limited

Human Rights Commission

I Had To Fight Through Some Bad Days to Earn The Best Days of My Life

Ice To Go Indigent Ingham, Harry Interact Cancer Attack Jackson, Tene James, Tereska Jan-u-Win JBU Divas JetBlue Panthers

Joell-Benjamin, Keeva John, Angela Just Between Us Juul, Rudite

Services Kempe, Cornelia

OUR DONORS CONTINUED

HONOUR ROLL cont.

Kids Care Cancer Beware

Kitson & Co.

KPMG DC Super Heroes

KPMG Ltd.

KPMG Marvel Super Heroes

Kuhn, Kristina

Lancer-Barnes, Cynthia Lepercq, Francoise

Liberty Mutual Management

(Bermuda)

Liberty Specialty Markets Lifethyme Crossfit Bermuda

Lindo, Margo

Lions Clubs of Bermuda

Llewellyn, Evelyn

Lombard Odier Trust Ltd.

Looby, Alnique Lord, Gina Loveland, Fiona

Lovett, Lee Lowe, Lorraine

Lumsden, Tony MacDonald, James & Jan

Madeiros, Luquita Making Strides MallMedia Mallory, Patricia

Mark of Leadership Markel Bermuda Limited

Markel CATCo Investment

Management Markel Marvels

Market Place Ltd. MARSH

Martin, Peter Martin, Re-Anna Mason, Yvonne Masters Ltd.

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THANK YOU TO OUR THOUSANDS OF PARTICIPANTS & SUPPORTERS

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BOARD OF DIRECTORS

Bermuda Cancer and Health Centre's Board consisted of 11 volunteer Directors. The Board provides overall governance and strategic direction to the Centre.

NAME	NATIONALITY	POSITION	CREDENTIALS
Judith F. White	Bermudian	President	President, CIFS Bermuda Ltd.
Gary J. Carr	Bermudian	Vice President	Director, IQ EQ Bermuda Limited
Lynda A. Davidson-Leader	Bermudian	Board Secretary	Head of Underwriting, Park Indemnity Limited
Jennifer A. Haworth	Bermudian	Director	Litigation Attorney, MJM
Wendy L. Dunne	Bermudian	Director	Underwriter, retired
Glen P. Gibbons	Bermudian	Director	Insurance Executive, Retired
David Harper	New Zealander	Director	Accountant, Fidelity
Dr Chris Fosker	British (spouse of Bermudian)	Director	Radiation Clinical Director
Dr Monica E. Hoefert	Canadian	Director	Physician, Paget Medical
Dr Olivia Bato	Belgian	Director	Diagnostic Imaging Clinical Director
Lynne Woolridge	Bermudian	Director	Chief Executive Officer

SENIOR MANAGEMENT TEAM

At Bermuda Cancer and Health Centre, patient and community care is a team effort. Our team combines the skills and experience of several healthcare and business professionals, many of whom specialise in diagnosing and treating cancer. The senior management team works closely with the board of directors and the Centre's clinical managers planning and directing the work of the Centre.



LYNNE WOOLRIDGE CHIEF EXECUTIVE OFFICER CHIEF FINANCIAL OFFICER LWOOLRIDGE@CHC.BM



LISA TY LTY@CHC.BM



KATRINA DARRELL CHIEF ADMINISTRATIVE & COMPLIANCE OFFICER KDARRELL@CHC.BM



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